



STATE OF NEW HAMPSHIRE  
DEPARTMENT OF HEALTH AND HUMAN SERVICES  
OFFICE OF LEGAL AND REGULATORY SERVICES  
HEALTH FACILITIES ADMINISTRATION  
129 PLEASANT STREET, CONCORD, NH.03301  
**ANNUAL LICENSE CERTIFICATE**

Under provisions of New Hampshire Revised Statutes Annotated Chapter RSA 151, this annual license certificate is issued to:

Name: NORDX-MEMORIAL CAMPUS  
Located at: 3073 WHITE MOUNTAIN HWY  
NORTH CONWAY NH 03860

To Operate: Laboratory

This annual license certificate is effective under the conditions and for the period stated below:

License#: 04247

Effective Date: 12/01/2023

Expiration Date: 11/30/2024

Administrator: MARK BORMANN

Lab Director: VICTORIA PARKER, DO

Total Number of Services: 5

LICENSED TO PERFORM CHEMISTRY, DIAGNOSTIC IMMUNOLOGY,  
HEMATOLOGY, IMMUNOHEMATOLOGY, MICROBIOLOGY

A handwritten signature in black ink, appearing to read "Michael S. Kelly".

Chief Legal Officer